



**LETTER OF SYMPATHY AND ENCOURAGEMENT TOWARD
JAPAN AND THERMES MARINS TEAMS AND GUESTS**

Dear Thermes Marins Japan teams and guests,

Whole world has been shocked and saddened by recent events and images coming from Japan. Now some time has gone by, one can try and imagine continuing related difficulties at every level in Japan, and more specifically in Tokyo, Kaatsura or Gamagori.

All the teams of Thermes Marins de Saint-Malo want to express their sympathy as well as encouragement to the Japanese people, especially to those who lost their family and friends in the earthquake and tsunami, but also specifically to all of you, Thermes Marins Japan teams and guests.

We have had and will continue to have many thoughts for the people directly involved in the events, as well as for you, your teams, your guests and families.

We strongly believe that Japanese people will soon overcome the current difficulties with their determined efforts. And we strongly appreciate your faith, passion and efforts toward the success of Thermes Marins in Japan.

In these difficult times, we want to fully support you and wish you and your families, success in your continued healing and reconstruction actions.

Please, accept the warmest greetings from all the Thermes Marins de Saint-Malo teams from France.

Serge Raulic, Chief Executive Officer / Olivier Raulic, Managing Director
and all the teams of Thermes Marins de Saint-Malo